

	Cumulative to Date			Year								Risk	Activity level Medium/High risk budgets (COMMENTARY)
	Budget	Actual	Variance	Approved Budget	Forecast Outturn	Forecast Variance	Proposed use of Earmarked reserves	Forecast Variance after use of earmarked reserves.	Forecast % of Budget	RAG			
	£000	£000	£000	£000	£000	£000	£000	£000					
<b>Director of Social Care, Health, Housing</b>	27	75	48	108	117	9		9	8%	amber			
<b>Housing Management (GF)</b>	1,022	1,078	56	4,087	4,122	35	0	35	1%	green			
Supporting People	640	647	8	2,558	2,558	0		0	0%	green	Low		
Prevention, Options & Inclusion (GF)	186	183	-3	745	760	15		15	2%	amber	High		
Private Sector Housing Options (GF)	163	177	15	650	641	-9		-9	-1%	green	Medium		
Housing Management (GF)	34	71	38	134	163	29		29	22%	red	Low	Prior year costs associated with Kempston Hardwick	
<b>Adult Social Care</b>	13,430	13,306	-124	53,719	54,720	1,001	-320	681	1%	amber			
Asst Director Adult Social Care	143	130	-13	573	627	54		54	9%	amber	Low	Unachieved managed vacancy factor	
Older People and Physical Disability Mgt	129	82	-47	515	415	-100		-100	-19%	amber	Low	Underspend on Mgmt salaries £39k, £50k non-pay	
Rapid Intervention/Intermediate Care	142	127	-15	566	514	-52		-52	-9%	green	Low	Underspend on health contracts	
Older People - Day Care	150	140	-10	600	604	4		4	1%	green	Low	On budget	
Enablement	662	578	-84	2,648	2,509	-139		-139	-5%	green	Low	Forecast underspend on pay	
OPPD - Care Management Central	1,366	1,532	166	5,464	5,581	117	-15	102	2%	amber	High	Overspends on pay on the hospital team, the review team and Personalisation Mgmt; Phys Dis packages £42k overspend	
OPPD - Care Management North	2,634	2,760	126	10,537	10,828	291		291	3%	amber	High	Overspend on pay £65k & £219k on packages	
OPPD - Care Management South	2,589	2,720	131	10,356	10,752	396		396	4%	amber	High	Overspend on pay £92k & £165k on packages	
LD & MH Management	89	152	63	356	331	-25		-25	-7%	green	Low	Under 65 MH package budget forecasting £6k underspend	
Learning Disabilities - Assessment and Care Mgmt	2,761	2,443	-318	11,042	11,334	292		292	3%	amber	High	Projected shortfall of £436k OLA income, HFT reserve income not forecast as no matching spend - £575k shortfall, projected underspend of £40k of pay and on package of £663k (incl. £575k HTF budget with nil forecast spend)	
Learning Disabilities - Direct Services	992	968	-24	3,968	4,366	398	-305	93	2%	amber	Low		
Sheltered Employment	-7	-42	-35	-27	36	63		63	-233%	amber	Low	Full year efficiency on LuDun not achieved due to closure date	
Emergency Duty Team	37	41	4	147	139	-8		-8	-5%	green	Medium		
BUPA	1,744	1,675	-69	6,974	6,684	-290		-290	-4%	green	Medium	Projected underspends on the block contract £150k (no price uplift) and on cross boundary placements expenditure £171k less shortfall of £40k on cross boundary income	
<b>Commissioning</b>	1,359	1,112	-247	5,435	5,544	109	-659	-550	-10%	amber			
Asst Director Commissioning	-36	103	139	-142	-70	72		72	-51%	amber	Low		
Contracts	1,020	900	-120	4,078	3,888	-190		-190	-5%	green	Low	Section 75 Mental Health with SEPT underspend of £130k (no price uplift), mental health contracts £61k under spend	

	Cumulative to Date			Year								Risk	Activity level Medium/High risk budgets (COMMENTARY)
	Budget	Actual	Variance	Approved Budget	Forecast Outturn	Forecast Variance	Proposed use of Earmarked reserves	Forecast Variance after use of earmarked reserves.	Forecast % of Budget	RAG			
	£000	£000	£000	£000	£000	£000	£000	£000					
LD Transfer	-10	-403	-393	-39	-698	-659		-659	1690%	amber	Medium	Government grants exceeds expenditure commitments	
Bedfordshire Drug Action Team	21	51	31	82	82	0		0	0%	green	Low		
Personalisation	221	293	73	882	1,143	261		261	30%	red	Low	Carers Direct Payment increased demand creating forecast over spend of £224k	
Commissioning	144	168	25	574	1,199	625	-659	-34	-6%	green	Medium		
<b>Business and Performance</b>	<b>-1,761</b>	<b>-1,783</b>	<b>-22</b>	<b>-7,043</b>	<b>-7,122</b>	<b>-79</b>	<b>0</b>	<b>-79</b>	<b>1%</b>	<b>green</b>			
Asst Director Business & Performance	24	10	-14	96	82	-14		-14	-15%	amber	Low		
Business Systems	240	246	7	958	1,043	85		85	9%	amber	Low	Mainly pay pressures in Customer Finance and Brokerage	
Business Infrastructure	170	136	-34	680	718	38		38	6%	amber	Low		
Customer Contributions	-2,194	-2,175	19	-8,777	-8,965	-188		-188	2%	green	Medium		
<b>Sub-total Social Care, Health and Housing General Fund</b>	<b>14,077</b>	<b>13,788</b>	<b>-289</b>	<b>56,306</b>	<b>57,381</b>	<b>1,075</b>	<b>-979</b>	<b>96</b>	<b>0%</b>	<b>green</b>			
<b>Housing Services (HRA)</b>	<b>0</b>	<b>197</b>	<b>197</b>	<b>0</b>	<b>76</b>	<b>76</b>	<b>-76</b>	<b>0</b>	<b>0%</b>	<b>green</b>			
Head of Housing Services (HRA)	-1,714	-1,459	255	-6,854	-6,515	339	-339	0	0%	green	Low		
Housing Management (HRA)	384	376	-8	1,536	1,623	87	-87	0	0%	green	Low		
Asset Management (HRA)	1,239	1,167	-72	4,957	4,654	-303	303	0	0%	green	Medium		
Prevention, Options & Inclusion (HRA)	90	113	23	361	314	-47	47	0	0%	green	Medium		
<b>Total Social Care Health and Housing</b>	<b>14,077</b>	<b>13,985</b>	<b>-92</b>	<b>56,306</b>	<b>57,457</b>	<b>1,151</b>	<b>-1,055</b>	<b>96</b>	<b>0%</b>	<b>green</b>			

**Commentary for EIG Report - to explain latest forecast, key risks, any variances and compensatory savings to plug shortfall:**

**Social Care, Health & Housing - the SCHH efficiency target for 2011/12 is £4.694M (including Cross Cutting efficiencies – Procurement £0.019M, Income Review – Telecare £0.192M and Passenger Transport Review £0.020M).**

All efficiency workstreams are being actively managed. The major risk areas are identified as follows:-

1. EA44 - Pressure on the Scrutiny of high cost external care packages is now expected. Options are being considered to achieve the target.
2. EA51 - The reduction in usage of residential and nursing care is now expected to deliver £1.32M vs target £1.408.
3. EA38 - Closure of LuDun did not occur until the end of May; as such running costs of £60k have been experienced including pay in lieu of notice to employees.
4. Telecare income – the income target will not be achieved in the current year as charging will not be introduced until half way through the year and is forecasting £0.096M in 2011/12.

Further compensatory initiatives are now being considered to mitigate for the current shortfall. While not yet quantified respite care contractual savings have recently been identified.

## Appendix C

## Earmarked Reserves - June 2011/12

Description	Opening Balance 2011/12	Increase in reserves	Spend against reserves	Release of reserves	Proposed Closing Balance 2011/12
	£000	£000	£000	£000	£000
<b>Social Care Health and Housing Reserves</b>					
Social Care Reform Grant	415	0	15	0	400
Deregistration of Care Homes	583	0	0	0	583
LD Campus Closure	744	0	659	0	85
Supporting People	305	0	305	0	0
Reablement	222	0	0	0	222
Winter Pressure	348	0	0	0	348
	<b>2,617</b>	<b>0</b>	<b>979</b>	<b>0</b>	<b>1,638</b>
<b>Housing Revenue Account Reserves</b>					
HRA	3,743	0	76	0	3,667
Business Process Re-engineering	46	0	0	0	46
Major Repairs (HRA)	200	0	0	0	200
	<b>3,989</b>	<b>0</b>	<b>76</b>	<b>0</b>	<b>3,913</b>
<b>GRAND TOTAL</b>	<b>6,606</b>	<b>0</b>	<b>1,055</b>	<b>0</b>	<b>5,551</b>

**Appendix D**

	<b>Total Debt</b>	<b>Amt. Due</b>	<b>Amt. Overdue</b>	<b>From 1 to 30 Days</b>	<b>From 31 to 60 Days</b>	<b>From 61 to 90 Days</b>	<b>From 91 to 365 Days</b>	<b>From 366 Days</b>
General Debt	1,730,607	320,209	1,410,398	75,306	220,871	136,938	301,540	675,743
Charges on property - residential and nursing placements	1,674,626	173,814	1,500,812	147,513	39,717	138,487	303,378	871,717
Health Service	3,583,325	2,727,000	856,325	33,268	0	242,230	563,000	17,827
Other Local Authorities	71,378	0	71,378	90,081	0	-19,426	723	0
<b>Total</b>	<b>7,059,935</b>	<b>3,221,023</b>	<b>3,838,912</b>	<b>346,168</b>	<b>260,588</b>	<b>498,230</b>	<b>1,168,640</b>	<b>1,565,287</b>
		<b>45.62%</b>	<b>54.38%</b>	<b>9.02%</b>	<b>6.79%</b>	<b>12.98%</b>	<b>30.44%</b>	<b>40.77%</b>